

# ARUN DISTRICT COUNCIL

## DRAFT BUDGET 2019/20

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# **ARUN DISTRICT COUNCIL BUDGET 2019/20**

## **REPORT BY THE GROUP HEAD OF CORPORATE SUPPORT**

### **1.0 Introduction**

1.1 This report sets out the Capital, Housing Revenue and General Fund Revenue budget for 2019/20. These budgets have been prepared taking account of the following:

- The Medium Term Financial Strategy 2018/19 to 2023/24 considered at Cabinet 17<sup>th</sup> September 2018.
- The provisional Local Government Finance settlement issued by the Ministry of Housing, Communities and Local Government (MHCLG) in December 2018.
- Housing Revenue Account business plan approved at Full Council 13<sup>th</sup> September 2017.
- The successful application of the West Sussex 75% Rate Retention Pilot for 2019/20

1.2 The Local Government Act 2003 requires the Chief Financial Officer to report on the robustness of the estimates made for the purposes of calculating Council Tax and housing rent levels, and the adequacy of the proposed financial balances. I am satisfied that the estimates, as presented in the draft budget, are sufficiently robust and that the reserve balances proposed for 2019/20 are adequate.

### **2.0 Local Government Finance Settlement and Council Tax**

2.1 2019/20 represents the final year of the 4 year settlement that the Council accepted in 2016/17 (Revenue Support Grant; and Top-ups and Tariffs related to Retained Business Rates, including s31 grants). The Council is no longer in receipt of RSG (Revenue Support Grant) and this was due to become negative £430k (payment to the Government) in 2019/20. However, the negative RSG has been cancelled by the Government, resulting in a one off windfall for the Council in 2019/20. The Fair Funding Review (FFR) will determine funding allocations from 2020/21. It is likely that the level of future years funding will not be determined until late in 2019.

2.2 West Sussex has been successful in the application to become a 75% Business Rate Retention Pilot for 2019/20. The Business Rate Retention scheme was introduced in April 2013 and 2019/20, is anticipated to be the final year of the current scheme. The scheme focuses on promoting economic growth through the local

retention of business rates. The West Sussex Business Rate Retention Pilot will be led by WSCC with all Districts and the County as members. The pilot will allow 75% of Business Rates to be retained locally with 20% retained by the Districts and 55% by the County. Previously, half of the rates revenue was retained locally with the local share being split between Arun (80%) and West Sussex County Council (20%). Although the percentage shares have changed the new pilot has been set up with the condition of no detriment to any of its members. The additional funding generated will be invested in superfast broadband, which is to the benefit of the whole of West Sussex.

- 2.3 The Business Rates Retention scheme has transferred a considerable risk to the council by linking MHCLG support directly to the local economy. This is a strong incentive for the Council to ensure that the business ratings list is fully inclusive and to encourage a buoyant local economy. It is also important to note any significant negative changes in the value of the ratings list will directly reduce the level of funding received in future, such as valuation appeals which can be backdated.
- 2.4 The Council has benefitted from, comparatively, large increases in its business rates base due to the substantial growth in the area. A reset of the Business Rates system in 2020/21 which would change the current tariffs, top ups and baselines and effectively remove the growth that an authority is able to retain, although the extent of the reset is yet to be determined.
- 2.5 The Business Rate reset could effectively wipe out all or a proportion of the past gains through growth built up since the inception of the scheme. There are no further details currently available and the situation will continue to be monitored closely due to the likely significant adverse impact on the Council's funding. However, a recent consultation paper suggests Ministers are minded to have a full baseline reset in 2020/21 which would have a significantly adverse effect on a high growth authority such as Arun.
- 2.6 The New Homes Bonus (NHB) was introduced in 2011/12. The aim of the grant is to create an incentive which rewards local authorities that deliver sustainable housing growth in their areas. The basis of the grant is that for each new housing unit delivered an annual bonus of £1,671 (band D equivalent) is payable. In addition, a £350 bonus is also paid for each additional unit of affordable housing. The NHB is shared between Arun (80%) and WSCC (20%).
- 2.7 The original NHB scheme guaranteed the annual allocation for a period of 6 years. When the scheme was reformed in 2017/18 this was reduced to 4 years and in addition a deadweight adjustment was introduced (for growth that was anticipated to have happened anyway). This has led to a significant reduction in NHB funding for the Council and the consultation regarding reform of the system adds more uncertainty for the future.
- 2.8 The New Homes Bonus for 2019/20 is £2.664.m (reduction of £69k). This includes an affordable homes premium of £53k. It was confirmed in the settlement that the baseline or deadweight adjustment for growth deemed to have happened anyway

would continue at 0.4 percent for 2019/20. The level of NHB is summarised in the table below:

NHB Payment relating to:	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000
2011/12	509	509	509	509	509	509	0	0	0
2012/13		556	556	556	556	556	0	0	0
2013/14			1,000	1,000	1,000	1,000	1,000	0	0
2014/15				484	484	484	484	0	0
2015/16					539	539	539	539	0
2016/17						926	926	926	926
2017/18							728	728	728
2018/19								540	540
2019/20									470
<b>Total</b>	<b>509</b>	<b>1,065</b>	<b>2,065</b>	<b>2,549</b>	<b>3,088</b>	<b>4,014</b>	<b>3,677</b>	<b>2,733</b>	<b>2,664</b>

2.9 The changes in Government grant funding are summarised in the table below:

<b>Non-Ringfenced Grant Income</b>			
	<b>Budget 2018/19 £'000</b>	<b>Budget 2019/20 £'000</b>	<b>Change £'000</b>
Business rates retention*	5,569	5,357	(212)
Revenue Support Grant (RSG)	194	0	(194)
<b>Total Formula Grant:</b>	<b>5,763</b>	<b>5,357</b>	<b>(406)</b>
<b>New Homes Bonus:</b>	<b>2,733</b>	<b>2,664</b>	<b>(69)</b>
<b>Other non-ringfenced grants:</b>			
Housing Benefits Administration Grant	430	399	(31)
Localising Council Tax Support Administration Grant	178	170	(8)
Business rates collection allowance	185	185	0
<b>Total Other Non-ringfenced grants: **</b>	<b>793</b>	<b>754</b>	<b>(39)</b>
<b>Total non-ringfenced grant income</b>	<b>9,289</b>	<b>8,775</b>	<b>(514)</b>
*including s31 grants, Tariff and Levy ** Excluding IER grant			

2.10 Non-ringfenced government grants have reduced significantly by £0.514m to £8.775m in 2019/20 (£9.289M 2018/19). The anticipated negative RSG of £430k forecast for 2019/20 was not implemented by the government (with the Government bearing the additional cost) and this will now be rolled up in the Better Funding Formula from 2020/21. The Housing Benefit administration grant has been reducing significantly with an additional reduction of £31k in 2019/20 to reflect the introduction of Universal Credit which has resulted in case load transfer to the Department of Work and Pensions (DWP).

2.11 Council Tax Income – Arun excluding Parish Councils is summarised in the table below:

Actual 2017/18	Arun excluding Parish Councils	Budget 2018/19	Budget 2019/20
59,456	Tax base *	60,402	61,281
£171.27	Band D Tax	£176.40	£181.62
£10,183,000	Council Tax Income (excluding parishes)	£10,655,000	£11,130,000

\*the tax base represents the number of Band D equivalent dwellings in the district adjusted for exemptions, discounts, council tax reduction and the collection rate percentage

The Council Tax income of £11,130m for Arun (excluding Parish/town Councils) referred to in the General Fund Summary (appendix 1) is based on an Arun Band D Council Tax of £181.62, which represents an increase of £5.22 or 2.96% (£5.13 or 2.995% 2018/19). Arun's tax base for 2019/20 shows a significant increase over 2018/19 (from 60,402 to 61,281). This is chiefly due to the completion of new dwellings in the District. The government's calculation of the Council's spending power is based on a 3% increase in band D Council Tax.

### 3.0 Budget Assumptions

- 3.1 The budget for 2019/20 includes the agreed 2.0% pay award. As in previous years, no provision has been made for price increases in goods, services and contracts except where there is clear evidence of the need for it.
- 3.2 With regard to fees and charges, increases have been applied either in accordance with statutory provisions, or, where the Council has discretion, by inflation, having regard to specific service circumstances.
- 3.3 HRA rents have been set at 1% below the 2018/19 current year's level in accordance with statutory provisions (Welfare Reform and Work Act).

### 4.0 General Fund Revenue Budget

- 4.1 A summary of the General Fund Revenue budget showing 2018/19 Original Budget and 2019/20 proposed budget, summarised by Service Portfolio is shown in **Appendix 1**. A summary of the projected movement on General Fund Reserve is shown in the table below:

<b>General Fund Reserve Movement</b>	<b>Original Budget £`000</b>	<b>Current Budget £`000</b>	<b>2019/20 Budget £`000</b>
<b>Net Budget Requirement</b>	24,292	26,534	24,525
<b>Financed by:</b>			
Government Grants and Retained Business Rates	(9,289)	(9,531)	(8,861)
Council Tax (including collection fund surplus)	(15,003)	(15,003)	(15,664)
<b>Taken From / (Added to) Balances</b>	<b>0</b>	<b>2,000</b>	<b>0</b>
<b>General Fund Balance 1 April</b>	<b>9,344</b>	<b>9,344</b>	<b>7,425</b>
Virement to Business Rates Reserve		(2,000)	
Outturn on General Fund		81	0
<b>Total (Taken From) / Added to Balances</b>	<b>0</b>	<b>(1,919)</b>	<b>0</b>
<b>General Fund Balance 31 March</b>	<b>9,344</b>	<b>7,425</b>	<b>7,425</b>

- 4.2 The original budget for 2018/19 assumed no change in General Fund Reserve. The current budget includes a virement to the Business Rates Reserve of £2.0m which is required to help stabilise the loss in grant income anticipated from the Business Rate reset (Financial Prospects 2018/19 to 2023/24 report C/012/070918). A supplementary estimate of £650k for Homelessness (nightly paid accommodation) has been considered at cabinet (C/022/121118) and a supplementary estimate for £150k for a judicial review in relation to a planning application (for a retail unit and public house, Angmering) will be considered at cabinet on 11<sup>th</sup> February 2019. The supplementary estimates are subject to approval by Full Council on 6<sup>th</sup> January 2019 and 13<sup>th</sup> March 2019 respectively. These changes result in an anticipated General Fund balance of around £7m at the end of 2018/19, subject to the positive current budget variation continuing.
- 4.3 The Council has received and is anticipating the receipt of significant s106 sums for maintenance in perpetuity in respect of a number of sites. However, the receipt of these sums will also lead to the requirement for additional revenue expenditure in respect of maintaining the relevant sites. These sums are not included in the budget for 2019/20 or the estimated outturn for 2018/19 as the timing of the receipts is not certain.

4.4 A summary of headline changes is given in the table below:

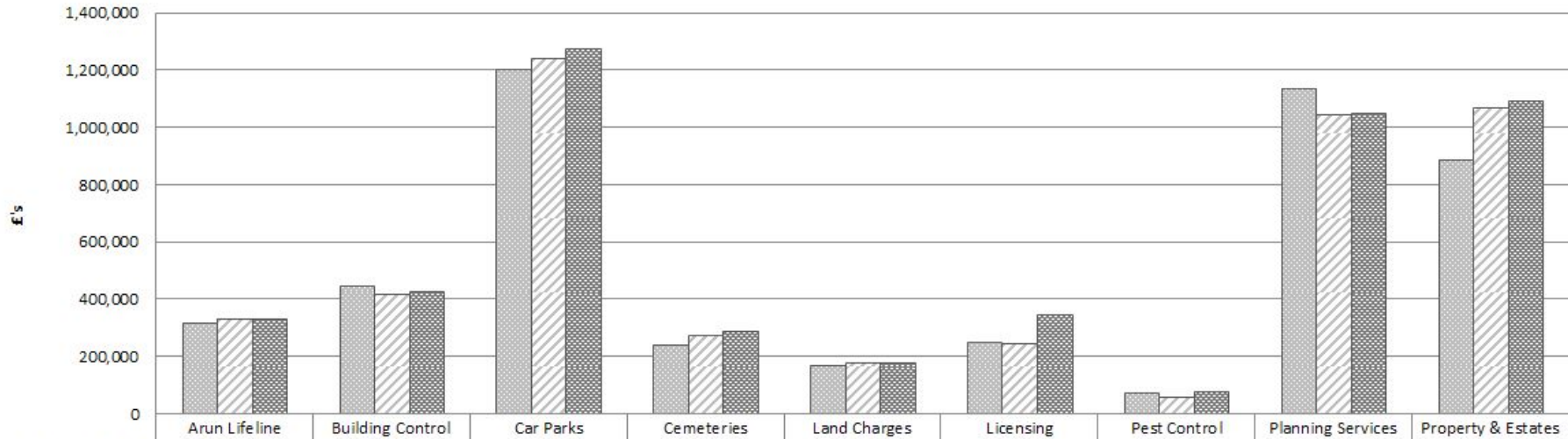
<b>General Fund Budget 2019/20</b>	<b>Changes +/- &gt; £ 100k</b>	<b>£'000</b>
Pay award (2%)		247
Increments		102
Other Employee changes including new posts		251
Major Contracts inflation (including property growth)		192
Reduction in Recycling Credits		131
District Election (net)		105
Leisure Contract increased income		(285)
Housing Benefit net		(107)
Increase in income		(206)
Interest and Investment Income		(134)
Fall out of 2018/19 Contingency Items		(2,682)
Contingency Items 2019/20		383
Reduction in Pension Reserve Contribution		432
Contribution to Pavilion Park		(300)
Contribution to Business Rates Reserve		1,138
Capital expenditure financed from revenue fall out of 2018/19 programme		(1,310)
Capital expenditure financed from revenue 2019/20 programme		2,020
Decrease in Non-Ringfenced Government Grants		514
Council Tax Income increase (including Collection Fund Surplus)		(444)
Other changes +/-<£100k		(47)
<b>Net change in budgeted reserve movement</b>		<b>0</b>

- 4.5 In addition to the 2% pay award of £247k, the establishment has increased significantly due to additional posts that are predominantly funded from additional income. This could result in additional pressure if income levels drop unexpectedly.
- 4.6 Major contracts are anticipated to increase by £192k (comprised of £162k inflation and £30k due to increase in the number of properties).
- 4.7 The budget for recycling credits has been reduced by £131k following the termination of the current agreement (Memorandum of Understanding) by West Sussex County Council. This will result in a reduced payment for 2019/20 and the MoU will not continue after 2019/20 placing a further £850k of income at considerable risk from 2020/21, which will place further significant strain on the Council's budget.
- 4.8 The budget for 2019/20 contains £175k for the District Elections in May 2019 (£105k net after shared costs that will be recharged to Parishes and Town Councils).
- 4.9 The net contribution from the Leisure Management Contract has increased by (£285k), this includes an additional increase in relation to compensation for the loss of Sportsdome whilst the Wave was under construction.



- 4.10 Housing Benefit payments and case load began to fall in the last quarter of 2017/18, largely due to the introduction of Universal Credit and the situation has continued during 2018/19. The budget for Rent Allowance payments has been reduced to £34.750m from £41.300m (£40.115m outturn 2017/18). Resulting in a (£125k) favourable variation allowing for Housing Benefit subsidy received. The net effect of Housing Benefit payments after the receipt of government subsidy is extremely difficult to predict as it is a demand led service and subsidy (and administration grant) is dependant on caseload, changing economic conditions and the level of subsidy provided. This has also been reflected in the reduction in Housing Benefit Administration grant that is received from the DWP (see 2.9 above).
- 4.11 The proposed budget for 2019/20 includes a £1.138m contribution to the Business Rates Reserve, which is required to partially mitigate the loss in grant income anticipated from the Business Rate reset in 2020/21 (see 4.2 above).
- 4.12 The budget also includes a £885k contribution from the Council's pension reserve (£1.317m previous year) which will be exhausted in 2019/20 (reduction of £432k).
- 4.13 The Contingencies and Special Items budget is assessed each year as a provision for known possible service changes that have not been sufficiently developed to fully cost into the budget. These budgets totalling £383k will be vired to service during 2019/20, made available as corporate underspend or returned to balances if not required. The significant reduction from 2018/19 to 2019/20 is mainly due to the fall out of the budgeted one off revenue contribution of £1.558m to the Littlehampton Wave in 2018/19.
- 4.14 Arun is in receipt of additional Government funding through the Flexible Homelessness Support Grant and this funding will be used to prepare for the new duties imposed by the Homelessness Reduction Act 2017 and to enhance the Council's homelessness prevention service. The grant is £507k for 2019/20 (an increase of £157k from 2018/19). The future of the grant is uncertain beyond 2019/20.
- 4.14 The increase in investment income is based on current investment levels plus a quarter of a percent increase in interest rates during 2019/20.
- 4.15 Income from fees, charges and rents are included within net cost of service. In total this amounts to overall financing of £5.05m (£4.84m 2018/19), an increase of (£206k). It should be noted that a significant proportion of the increase is due to increased licensing obligations which is carried out on a cost recovery basis and required the establishment to be increased by 2 additional posts. Income is a key risk area to the budget as it is predominantly externally influenced, without a direct link to service cost and each source is unique. It is anticipated that all discretionary fees and charges will be increased by at least the rate of inflation unless there is good reason not to in order for the Council to become more self-sufficient. The graph below shows income by source and value, and demonstrates trend. The income estimates included in 2019/20 appear robust.

### Income 2019-20



	Arun Life line	Building Control	Car Parks	Cemeteries	Land Charges	Licensing	Pest Control	Planning Services	Property & Estates
Actual 2017-18	317,209	445,807	1,198,982	237,476	168,007	250,249	71,533	1,132,396	883,404
Budget 2018-19	331,250	416,500	1,237,630	274,660	177,500	242,200	55,000	1,043,200	1,068,790
Budget 2019-20	331,250	426,400	1,271,220	288,420	177,500	345,800	76,800	1,046,500	1,088,880

## 5.0 Earmarked Reserves

Earmarked Reserves are amounts of money specifically identified for operational purposes and held alongside the General Fund for drawdown as required. The total value of earmarked reserves at the end of 2017/18 financial year was £18.460m (£14.781m previous year), with approved in-year virements of £3.712m during 2018/19. The carry forward balance into 2019/20 will therefore be a minimum of £14.748m, depending upon the amount of budget variation during 2018/19. Budget expenditure relating to these reserves is isolated from the cost of service for General Fund financing purposes. Earmarked reserves are drawn down into the budget as required through the virement approval process.

## 6.0 Risk analysis

- 6.1 Corporate and Operational risk registers have been reviewed for financial implications as part of the budget process on the criteria of probability of occurrence and materiality of impact upon balances.
- 6.2 Inflation (CPI 2.2% November 2018) and national pay awards will provide further strain on the Council's budgets.
- 6.3 The level of New Homes Bonus (NHB) has been relatively buoyant but this could easily change if the level of house building tailed off in the District and this is closely monitored on a monthly basis.
- 6.4 The future of whether the NHB is continuing is uncertain, and if it does what form it will take and this includes the level of the deadweight adjustment increasing the risk of less grant funding being available to the Council.
- 6.5 The reset of the retained business rates baseline is proposed in 2020/21. This could effectively wipe out all or a proportion of the past gains through growth, built up since the inception of the scheme. The significant adverse effect of a potential full baseline reset is mentioned in 2.5 above.
- 6.6 No further significant risks have been identified relating to 2019/20. However, some lesser risks are inherent within the overall budget. These are discussed below.
- 6.7 Income: the budget includes £5.05m from fees, charges and rents; these have been set on the basis of achievement of the level of predicted income and previous outturn, including known changes in environment. A potential risk could be a poor summer resulting in lower car park income. A review of income has been undertaken and it is considered to be achievable.
- 6.8 The vacancy management factor continues to be set at £450k, which equates to 3.5% of the total establishment budget of £12.7m for 2019/20.
- 6.9 The Homelessness Reduction Act, in addition to a general increase in homelessness, has had a significant impact on nightly paid accommodation in 2018/19. A supplementary estimate of £650k (net expenditure) was requested

during the year to meet the increase in demand for the service. The gross budget for nightly paid accommodation has not been increased from the 2018/19 level and the budget reflects the improved recovery levels evident during 2018/19. This represents a risk if the initiatives that have been implemented during 2018/19 are not effective or demand continues to stay at or exceed current levels.

- 6.10 The outcome of the proposal by WSCC Health and Adult Social Care Committee (HASC) to cut Housing related Support to the voluntary sector will result in the loss of an essential safety net for the most vulnerable people dependant on Housing Related Support. This includes those at risk of becoming homeless; the homeless; and rough sleeping. The objective of Housing Related Support is to get people back on track and enable them to address the barriers and issues in their lives, which are either the cause or symptom of their vulnerability and severe housing need. Reduced funding for the voluntary sector is likely to place further strain on the Council's resources.

## **7.0 Housing Revenue Account Budget**

- 7.1 A summary of the Housing Revenue Account (HRA) budget, including Major Repairs Reserve, is shown at Appendix 2.
- 7.2 In September 2017 the Council approved the priorities of the new HRA Business Plan and these priorities have been incorporated into the budget now under consideration. One of the key priorities was an acquisition/new build programme for the delivery of 250 new homes over the ten year life of the plan, and the HRA capital budget includes £5m for each year from 2018/19 to 2020/21 for the first stage of this programme. To allow the necessary amount of flexibility in terms of planning the programme the full £15m was approved with the 2018/19 budget. However there will need to be a continuous assessment of a) the availability of "1 for 1" capital receipts and b) the affordability of Arun's contribution (Arun is required to match every £30 of "1 for 1" receipts with £70 of its own funding.)
- 7.3 In the light of the information obtained from the recent stock condition survey significant additional resources have been allocated for repairs and improvements. The enhanced programme is affordable for 2019/20 but the Housing repairs budget for 2020/21 onwards is indicative and will required to be reviewed in light of slippage and affordability. The enhanced programme will need to be carefully monitored to ensure that it can be delivered within the required timescale and that the HRA balance does not fall below the recommended minimum level of £2m. There may be further revisions to this programme during 2019/20 as more information about deliverability and slippage becomes available.
- 7.4 Another key feature of the 2019/20 budget is a 1% rent reduction in line with the provisions of the Welfare Reform and Work Act. This is the last of the statutory annual 1% rent reductions and the Government will issue new guidance relating to changes in rent levels from April 2020. In spite of the 1% rent reduction total rent income shows an increase from 2018/19 due to 2019/20 being a 53 week rent year.

## 8.0 Capital, Asset Management and other projects Budget

8.1 A summary of the Capital, Asset Management and other projects budget is shown at Appendix 3.

This is the first year that the Council has been asked to prepare a 3 year capital programme. Full council will be asked to approve the capital strategy on 19<sup>th</sup> March 2019 (after consideration by Audit and Governance Committee on 14<sup>th</sup> February 2019). The capital strategy forms the policy framework for capital investment decision over the next three years informing the detailed annual capital budgets over this period. The strategy aims to balance capital expenditure needs and expectations with the scarcity of available resources

8.2 The new capital programme for 2019/20, together with the proposed method of financing, is set out in the table below. The programme includes the third stage of the major investment programme approved by Cabinet at its October 2016 meeting.

<b>2019/20 Capital Programme</b>	
<b>General Fund:</b>	<b>£'000</b>
New Investment Programme	1,220
Asset Management	800
Disabled Facilities Grants	1,500
<b>Total General Fund</b>	<b>3,520</b>
<b>Housing Revenue Account:</b>	
Improvements (including Kitchen & Bathroom replacement programme)	5,423
<b>Total Housing Revenue Account</b>	<b>5,423</b>
<b>Total Programme</b>	<b>8,943</b>
<b>Financed by:</b>	
Capital Grants	1,500
Charge to General Fund (RCCO)	2,020
Charge to Housing Revenue Account	5,423
<b>Total Financing</b>	<b>8,943</b>

8.3 The most significant capital scheme for the General Fund is the £3.090m budget for Pavilion Park (Linear Park in 2018/19 budget) on the Hothampton/ sunken garden site in Bognor Regis. A significant piece of new public realm, incorporating replacement car parking spaces, some retail and other outdoor uses, with a residential development at the western side of the site with some retail on the ground floor. The final scheme design, following significant stakeholder consultation, will be worked on leading to planning permission in 2019/20 and construction commencing in 2020/21. The capital element of the scheme is unfinanced and will be funded from a variety of sources including Capital Receipts, Capital Grants, Revenue Finance and Prudential Borrowing. The actual financing will be determined by the nature of the expenditure

incurred (capital or revenue) and the availability of the various funding sources. The Council will have to commit itself to closing the funding gap through the use of any one-off income/savings with the remainder financed through prudential borrowing. The council's policy is to minimise the borrowing as it impacts on the revenue account and would require additional savings in future years.

- 8.4 The capital budget includes £250k for the relocation of the Keystone Centre (Eldon Way, Wick, Littlehampton). The Council agreed, in principle, to make the contribution (C/022/121218) and to provide the land opposite the existing Keystone Centre. The project will be delivered in partnership, led by Littlehampton Town Council who have agreed to take on the responsibility for running the new centre. Wick is one of the most deprived wards in the district and this provides an excellent opportunity to improve the youth facilities in the area. When more details become available, a further report will be presented to cabinet to approve the use of around £250k of s106 developer contribution towards improvements at the Keystone Centre/ community facilities in Littlehampton. Following the completion of the new youth facility the land will be available to deliver housing.
- 8.5 The new investment programme for 2019/20 includes the final phase 5 of the investment programme in Public Toilets and Play areas. The remainder of the budget has been allocated to essential IT investment/replacement. The new investment programme is summarised below:

<b>2019/20 New Investment Programme</b>			
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>
Public Toilets (phase 5 of 5)	<b>200</b>		
Play Area Investment (phase 5 of 5)	<b>100</b>		
Keystone Centre (CAB Nov 18)	<b>250</b>		
Firewalls	<b>65</b>		
Mimesweeper	<b>25</b>		
Secure file transfer system/Office Upgrade/Internet Usage Monitor/P	<b>80</b>		
Digital Strategy (Eforms & Middleware)	<b>200</b>		
Pavilion Park	<b>300</b>	2,790	
SAN		350	
VMWare DR servers (x6) & Production servers (x9)		80	
Cisco Nexus 10Gb switches		35	
Civic Centre wireless network		50	
Log Management System		30	
Cisco edge switches			50
NetVault Back-up solution			70
Future Schemes			880
<b>Total</b>	<b>1,220</b>	<b>3,335</b>	<b>1,000</b>

## 9.0 Capital Receipts

9.1 Capital receipts are an important source of funding for the Council's capital programme. There are two categories of capital receipts: "1 for 1 replacement" receipts and general receipts. "1 for 1 replacement" receipts are those accrued under the terms of Arun's agreement with the Government to retain the additional receipts generated by the relaxation of the Right to Buy discount rules. Under the terms of this agreement these receipts can only be used for the provision of new social housing and Arun must match every £30 of receipts used with £70 of its own funding. A further condition of the agreement is that receipts must be spent within three years, failing which they must be returned to the Government plus interest at 4% above base rate. There are very few restrictions relating to the use of general receipts. On the whole these can be used for any capital purpose and there are no time constraints relating to their use.

9.2 As at 31 March 2018 the Council's available capital receipts totalled £4.957m (previous year £13.197m), comprising £3.028 "1 for 1 replacement" receipts (£2.846m) and £1.929m general receipts. These receipts, together with any new receipts accruing during 2018/19 and 2019/20 (net of amounts paid to the Government under pooling), will be used to support the Council's capital programme. The "1 for 1 replacement" receipts will be used towards funding the HRA acquisition/new build programme, whereas general capital receipts will be applied primarily towards funding the new park in Bognor Regis (Pavilion).

## 10.0 Conclusion

10.1 The General Fund revenue budget and Capital budgets are set robustly within the medium term financial strategy.

## General Fund Revenue Budget Summary

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
	<b>Cost of Service</b>		
1,181	Community Wellbeing	229	(45)
224	Corporate Support - Direct	244	352
366	Economy	337	316
2,879	Neighbourhood Services	4,821	5,138
669	Planning	752	798
2,233	Residential Services	3,191	2,989
799	Technical Services	337	424
8,565	Management & Support Services	7,937	8,278
0	Vacancy Management	(450)	(450)
(1,436)	Recharges to Housing Revenue Account	(1,304)	(1,369)
<b>15,480</b>	<b>Total Cost of Service:</b>	<b>16,094</b>	<b>16,431</b>
	<b>Corporate Cost</b>		
4,061	Parish Precepts	4,271	4,534
145	Other precepts and levies	167	208
(611)	Interest & investment income	(434)	(568)
0	Contingencies / miscellaneous	2,682	383
3,679	Contribution to/(from) earmarked reserves	(1,352)	(47)
450	Capital expenditure financed from revenue	1,310	2,020
1,812	Pension deficit contributions	1,554	1,564
<b>9,536</b>	<b>Total Corporate Cost:</b>	<b>8,198</b>	<b>8,094</b>
<b>25,016</b>	<b>Total Net Budget Requirement</b>	<b>24,292</b>	<b>24,525</b>
	<b>Financed By</b>		
(5,991)	Retained Business Rates	(5,569)	(5,357)
(750)	Revenue Support Grant	(194)	0
(3,677)	New Homes Bonus	(2,733)	(2,664)
(1,284)	Other non ringfenced grants	(793)	(794)
(10,290)	Council Tax Income - Arun Excluding Parishes	(10,655)	(11,130)
(3,954)	Council Tax Income - Town & Parish Councils	(4,271)	(4,534)
(172)	Collection Fund deficit/(surplus)	(77)	(46)
<b>(26,118)</b>	<b>Total External Finance:</b>	<b>(24,292)</b>	<b>(24,525)</b>
<b>(1,102)</b>	<b>Transfer (to) / from General Fund Reserve</b>	<b>0</b>	<b>0</b>



<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Community Wellbeing Summary</b>			
(99)	Arun Lifeline	(121)	(116)
244	Community Safety/Development	251	273
260	Day Centres	179	178
445	Leisure, Culture & Foreshores	(321)	(602)
331	Voluntary Sector	241	222
<b>1,181</b>	<b>Total for Community Wellbeing:</b>	<b>229</b>	<b>(45)</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Community Wellbeing</b>			
<b><u>Arun Lifeline</u></b>			
102	Employees	104	110
11	Transport	12	12
46	Supplies and Services	36	35
59	Third Party Costs	58	58
(317)	Income	(331)	(331)
<b>(99)</b>	<b>Total for Arun Lifeline:</b>	<b>(121)</b>	<b>(116)</b>
<b><u>Community Safety/Development</u></b>			
266	Employees	211	232
21	Premises	1	0
10	Transport	6	6
43	Supplies and Services	35	37
(96)	Government Grants and Contributions	(2)	(2)
0	Other Charges	0	0
<b>244</b>	<b>Total for Community Safety/Development:</b>	<b>251</b>	<b>273</b>
<b><u>Day Centres</u></b>			
3	Employees	4	3
2	Premises	1	1
86	Supplies and Services	0	0
169	Third party costs	174	174
<b>260</b>	<b>Total for Day Centres:</b>	<b>179</b>	<b>178</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Community Wellbeing (Continued)</b>			
<b><u>Leisure, Culture &amp; Foreshores</u></b>			
171	Employees	132	132
824	Premises	45	45
11	Transport	9	10
178	Supplies and Services	78	77
190	Third party costs	213	144
(929)	Income	(798)	(1,010)
<b>445</b>	<b>Total for Leisure, Culture &amp; Foreshores:</b>	<b>(321)</b>	<b>(602)</b>
<b><u>Voluntary Sector</u></b>			
540	Employees	51	31
7	Premises	0	0
20	Transport	1	1
388	Supplies and Services	228	190
(402)	Income	(39)	0
(222)	Government grants and contributions	0	0
<b>331</b>	<b>Total for Voluntary Sector:</b>	<b>241</b>	<b>222</b>
<b>1,181</b>	<b>Total for Community Wellbeing:</b>	<b>229</b>	<b>(45)</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Corporate Support - Direct</b>			
45	Elections	76	178
179	Registration of Electors & Elections	168	174
<b>224</b>	<b>Total for Policy:</b>	<b>244</b>	<b>352</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Corporate Support - Direct</b>			
<b><u>Elections</u></b>			
172	Employees	61	60
37	Premises	0	20
2	Transport	0	0
213	Supplies and Services	25	178
(379)	Income	(10)	(80)
<b>45</b>	<b>Total for Registration of Electors &amp; Elections:</b>	<b>76</b>	<b>178</b>
<b><u>Registration of Electors</u></b>			
89	Employees	60	59
0	Transport	0	0
93	Supplies and Services	110	117
(3)	Income	(2)	(2)
<b>179</b>	<b>Total for Registration of Electors &amp; Elections:</b>	<b>168</b>	<b>174</b>
<b>224</b>	<b>Total for Policy:</b>	<b>244</b>	<b>352</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Economy</b>			
266	Economic Regeneration	254	238
100	Tourism	83	78
<b>366</b>	<b>Total for Economy:</b>	<b>337</b>	<b>316</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Economy</b>			
<b><u>Economic Regeneration</u></b>			
172	Employees	145	149
10	Premises	0	0
1	Transport	2	2
937	Supplies and Services	107	87
0	Third party costs	0	0
(854)	Income	0	0
<b>266</b>	<b>Total for Economic Regeneration:</b>	<b>254</b>	<b>238</b>
<b><u>Tourism</u></b>			
37	Employees	41	37
0	Transport	1	0
50	Supplies and Services	32	32
17	Third party costs	17	17
(4)	Income	(8)	(8)
<b>100</b>	<b>Total for Tourism:</b>	<b>83</b>	<b>78</b>
<b>366</b>	<b>Total for Economy:</b>	<b>337</b>	<b>316</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Neighbourhood Services</b>			
(768)	Car Parks	(773)	(833)
16	Cemeteries & Churchyards	(19)	(33)
3,888	Cleansing Services	4,123	4,392
89	Emergency Planning & Support	41	40
(346)	Parks & Green Spaces	1,449	1,572
<b>2,879</b>	<b>Total for Neighbourhood Services:</b>	<b>4,821</b>	<b>5,138</b>



<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Neighbourhood Services</b>			
<b><u>Car Parks</u></b>			
125	Employees	129	104
282	Premises	264	294
18	Transport	19	19
60	Supplies and Services	55	57
243	Third party costs	249	211
(1,430)	Income	(1,423)	(1,452)
(66)	Contributions	(66)	(66)
<b>(768)</b>	<b>Total for Car Parks:</b>	<b>(773)</b>	<b>(833)</b>
<b><u>Cemeteries &amp; Churchyards</u></b>			
62	Employees	73	73
160	Premises	168	166
6	Transport	7	7
25	Supplies and Services	13	16
(237)	Income	(280)	(295)
<b>16</b>	<b>Total for Cemeteries &amp; Churchyards:</b>	<b>(19)</b>	<b>(33)</b>
<b><u>Cleansing Services</u></b>			
238	Employees	248	254
87	Premises	127	68
23	Transport	25	25
411	Supplies and Services	162	161
6,820	Third party costs	7,948	8,186
(3,645)	Income	(4,361)	(4,282)
(46)	Contributions	(26)	(20)
<b>3,888</b>	<b>Total for Cleansing Services:</b>	<b>4,123</b>	<b>4,392</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Neighbourhood Services (Continued)</b>			
<b><u>Emergency Planning &amp; Support</u></b>			
95	Employees	65	66
2	Transport	2	2
4	Supplies and Services	4	3
(12)	Income	(30)	(31)
<b>89</b>	<b>Total for Emergency Planning &amp; Support:</b>	<b>41</b>	<b>40</b>
<b><u>Park &amp; Green Spaces</u></b>			
531	Employees	516	537
858	Premises	1,005	1,018
59	Transport	59	51
339	Supplies and Services	212	218
50	Contractual	62	64
(209)	Income	(165)	(157)
(98)	Government grants and contributions	0	0
(1,611)	Section 106 Income	0	0
(265)	Charges to Services	(240)	(159)
<b>(346)</b>	<b>Total for Park &amp; Green Spaces:</b>	<b>1,449</b>	<b>1,572</b>
<b>2,879</b>	<b>Total for Neighbourhood Services:</b>	<b>4,821</b>	<b>5,138</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Planning</b>			
669	Planning & Development Control	752	798
<b>669</b>	<b>Total for Planning:</b>	<b>752</b>	<b>798</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Planning</b>			
	<b><u>Planning &amp; Development Control</u></b>		
1,356	Employees	1,370	1,515
27	Transport	36	36
407	Supplies and Services	335	238
51	Third party costs	54	56
(1,132)	Income	(1,043)	(1,047)
<b>669</b>	<b>Total for Planning &amp; Development Control:</b>	<b>752</b>	<b>798</b>
<b>669</b>	<b>Total for Planning:</b>	<b>752</b>	<b>798</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Residential Services</b>			
791	Homelessness & Housing Advice	1,142	1,024
16	Housing Strategy & RSL's	91	94
1,426	Revenues & Benefits	1,958	1,871
<b>2,233</b>	<b>Total for Residential Services:</b>	<b>3,191</b>	<b>2,989</b>

Actual 2017-18 £'000	Description	Budget 2018-19 £'000	Budget 2019-20 £'000
<b>Residential Services</b>			
<b><u>Homelessness &amp; Housing Advice</u></b>			
341	Employees	366	381
0	Premises	0	22
9	Transport	7	7
952	Supplies and Services	1,365	1,525
24	Third party costs	0	0
(535)	Income	(596)	(911)
<b>791</b>	<b>Total for Homelessness &amp; Housing Advice:</b>	<b>1,142</b>	<b>1,024</b>
<b><u>Housing Strategy &amp; RSL's</u></b>			
80	Employees	90	93
107	Transport	1	0
34	Supplies and Services	0	1
(205)	Section 106 Income	0	0
<b>16</b>	<b>Total for Housing Strategy &amp; RSL's:</b>	<b>91</b>	<b>94</b>
<b><u>Revenue &amp; Benefits</u></b>			
1,510	Employees	1,481	1,519
19	Transport	23	23
361	Supplies and Services	382	359
48,591	Transfer payments	49,913	42,724
(229)	Income	(171)	(166)
(48,826)	Grants & Contributions	(49,670)	(42,588)
<b>1,426</b>	<b>Total for Revenue &amp; Benefits:</b>	<b>1,958</b>	<b>1,871</b>
<b>2,233</b>	<b>Total for Residential Services:</b>	<b>3,191</b>	<b>2,989</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Technical Services Summary</b>			
30	Building Control	113	114
14	Bus Shelters & Street Nameplates	25	24
91	Coast Protection & Land Drainage	100	97
478	Environmental Health & Protection	468	497
(35)	Land Charges	(79)	(44)
305	Private Sector Housing	363	374
(84)	Sundry Properties	(653)	(638)
<b>799</b>	<b>Total for Technical Services:</b>	<b>337</b>	<b>424</b>

Actual 2017-18 £'000	Description	Budget 2018-19 £'000	Budget 2019-20 £'000
<b>Technical Services</b>			
<b><u>Building Control</u></b>			
425	Employees	481	492
19	Transport	21	21
33	Supplies and Services	28	27
(447)	Income	(417)	(426)
<b>30</b>	<b>Total for Building Control:</b>	<b>113</b>	<b>114</b>
<b><u>Bus Shelters &amp; Street Nameplates</u></b>			
27	Employees	28	28
7	Premises	7	7
1	Supplies and Services	1	1
(21)	Income	(11)	(12)
<b>14</b>	<b>Total for Bus Shelters &amp; Street Nameplates:</b>	<b>25</b>	<b>24</b>
<b><u>Coast Protection &amp; Land Drainage</u></b>			
62	Premises	87	133
29	Supplies and Services	12	13
1	Third party costs	1	1
(1)	Income	0	(50)
<b>91</b>	<b>Total for Coast Protection &amp; Land Drainage:</b>	<b>100</b>	<b>97</b>
<b><u>Environmental Health &amp; Protection</u></b>			
655	Employees	616	697
38	Transport	39	40
121	Supplies and Services	118	129
8	Third party costs	0	2
(344)	Income	(305)	(371)
<b>478</b>	<b>Total for Environmental Health &amp; Protection:</b>	<b>468</b>	<b>497</b>



Actual 2017-18 £'000	Description	Budget 2018-19 £'000	Budget 2019-20 £'000
<b>Technical Services (Continued)</b>			
<b><u>Land Charges</u></b>			
76	Employees	77	112
57	Supplies and Services	22	22
(168)	Income	(178)	(178)
<b>(35) Total for Land Charges:</b>		<b>(79)</b>	<b>(44)</b>
<b><u>Private Sector Housing</u></b>			
324	Employees	324	393
15	Transport	14	16
811	Supplies and Services	1,028	1,527
8	Third party costs	10	10
(31)	Income	(13)	(72)
(822)	Grants and contributions	(1,000)	(1,500)
<b>305 Total for Private Sector Housing:</b>		<b>363</b>	<b>374</b>
<b><u>Sundry Properties &amp; Beach Huts</u></b>			
423	Premises	95	132
87	Supplies and Services	13	12
(594)	Income	(761)	(782)
<b>(84) Total for Sundry Properties &amp; Beach Huts:</b>		<b>(653)</b>	<b>(638)</b>
<b>799 Total for Technical Services:</b>		<b>337</b>	<b>424</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Management &amp; Support Services Summary</b>			
149	Communications	196	218
1,603	Corporate Management	1,454	1,497
642	Customer Services	704	748
591	Democratic Services	617	636
230	Engineering & Infrastructure Services	322	318
953	Facilities	571	599
978	Finance	1,051	1,097
251	Human Resources	289	304
1,745	Information & Communication Technology	1,340	1,427
541	Legal & Administration	449	461
58	Policy & Partnerships	59	47
161	Print Unit & Post Room	192	207
347	Property	403	420
316	Staff Support	290	299
<b>8,565</b>	<b>Total for Support Services:</b>	<b>7,937</b>	<b>8,278</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Management &amp; Support Services</b>			
<b><u>Communications</u></b>			
127	Employees	174	182
29	Supplies and Services	29	48
(7)	Income	(7)	(12)
<b>149</b>	<b>Total for Communications:</b>	<b>196</b>	<b>218</b>
<b><u>Corporate Management</u></b>			
1,570	Employees	1,427	1,468
16	Transport	19	21
17	Supplies and Services	8	8
<b>1,603</b>	<b>Total for Corporate Management:</b>	<b>1,454</b>	<b>1,497</b>
<b><u>Customer Services</u></b>			
621	Employees	688	734
0	Transport	1	2
22	Supplies and Services	15	12
(1)	Income	0	0
<b>642</b>	<b>Total for Customer Services:</b>	<b>704</b>	<b>748</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Management &amp; Support Services (Continued)</b>			
<b><u>Democratic Services</u></b>			
107	Employees	109	108
2	Premises	1	1
16	Transport	16	16
467	Supplies and Services	492	512
(1)	Income	(1)	(1)
<b>591</b>	<b>Total for Democratic Services:</b>	<b>617</b>	<b>636</b>
<b><u>Engineering &amp; Infrastructure Services</u></b>			
254	Employees	340	347
12	Transport	17	17
5	Supplies and Services	5	5
(41)	Income	(40)	(51)
<b>230</b>	<b>Total for Engineering &amp; Infrastructure Services:</b>	<b>322</b>	<b>318</b>
<b><u>Facilities</u></b>			
125	Employees	128	127
742	Premises	473	512
5	Transport	7	7
183	Supplies and Services	72	79
(102)	Income	(109)	(126)
<b>953</b>	<b>Total for Facilities:</b>	<b>571</b>	<b>599</b>
<b><u>Finance</u></b>			
820	Employees	855	925
2	Transport	4	3
162	Supplies and Services	189	166
4	Other Authorities	3	3
(10)	Income	0	0
<b>978</b>	<b>Total for Finance:</b>	<b>1,051</b>	<b>1,097</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Management &amp; Support Services (Continued)</b>			
<b><u>Human Resources</u></b>			
224	Employees	257	271
2	Transport	3	3
25	Supplies and Services	30	30
0	Income	(1)	0
<b>251</b>	<b>Total for Human Resources:</b>	<b>289</b>	<b>304</b>
<b><u>Information &amp; Communication Technology</u></b>			
1,166	Employees	868	899
4	Transport	3	2
583	Supplies and Services	476	527
(8)	Income	(7)	(1)
<b>1,745</b>	<b>Total for ICT:</b>	<b>1,340</b>	<b>1,427</b>
<b><u>Legal &amp; Administration</u></b>			
475	Employees	412	422
2	Transport	3	3
83	Supplies and Services	39	41
(19)	Income	(5)	(5)
<b>541</b>	<b>Total for Legal &amp; Administration:</b>	<b>449</b>	<b>461</b>
<b><u>Policy &amp; Partnerships</u></b>			
46	Employees	44	21
0	Transport	0	0
12	Supplies and Services	15	26
<b>58</b>	<b>Total for Policy &amp; Partnerships:</b>	<b>59</b>	<b>47</b>

Actual 2017-18 £'000	Description	Budget 2018-19 £'000	Budget 2019-20 £'000
<b>Management &amp; Support Services (Continued)</b>			
<b><u>Print Unit &amp; Post Room</u></b>			
159	Employees	154	158
192	Supplies and Services	189	216
45	Third party costs	45	47
(126)	Income	(86)	(114)
(109)	Other Charges	(110)	(100)
<b>161</b>	<b>Total for Print Unit &amp; Post Room:</b>	<b>192</b>	<b>207</b>
<b><u>Property</u></b>			
300	Employees	348	361
10	Transport	10	14
54	Supplies and Services	53	53
(17)	Income	(8)	(8)
<b>347</b>	<b>Total for Property:</b>	<b>403</b>	<b>420</b>
<b><u>Staff Support</u></b>			
27	Employees	9	10
106	Transport	106	109
183	Supplies and Services	176	180
0	Income	(1)	0
<b>316</b>	<b>Total for Staff Support:</b>	<b>290</b>	<b>299</b>
<b>8,565</b>	<b>Total for Support Services:</b>	<b>7,937</b>	<b>8,278</b>
<b><u>Other Cost of Service</u></b>			
<b>0</b>	<b>Vacancy Management:</b>	<b>(450)</b>	<b>(450)</b>
<b>(1,436)</b>	<b>Recharges to Housing Revenue Account:</b>	<b>(1,304)</b>	<b>(1,369)</b>
<b>15,480</b>	<b>Total Cost of Service:</b>	<b>16,094</b>	<b>16,431</b>

## Establishment Summary

<b>2018-19</b>	<b>Budget</b>		<b>2019-20</b>	<b>Budget</b>
<b>FTE's</b>	<b>2018-19</b>	<b>Funding</b>	<b>FTE's</b>	<b>2019-20</b>
	<b>£'000</b>			<b>£'000</b>
312.61	12,347	General Fund	308.52	12,615
46.07	1,569	Housing Revenue Account	45.40	1,618
17.25	550	External Funding	26.73	822
<b>375.93</b>	<b>14,466</b>	<b>Total Establishment:</b>	<b>380.65</b>	<b>15,055</b>

## Establishment By Portfolio (Excluding Housing Revenue Account)

<b>2018-19</b>	<b>Budget</b>		<b>2019-20</b>	<b>Budget</b>
<b>FTE's</b>	<b>2018-19</b>	<b>Portfolio Description</b>	<b>FTE's</b>	<b>2018-19</b>
	<b>£'000</b>			<b>£'000</b>
16.20	590	Community Wellbeing	11.84	441
5.74	232	Economy	4.60	185
25.95	926	Neighbourhood Services	24.59	895
34.87	1,418	Planning	34.75	1,488
58.80	1,914	Residential Services	57.62	1,932
36.91	1,476	Technical Services	39.41	1,667
134.14	5,791	Management and Support Services	135.71	6,007
<b>312.61</b>	<b>12,347</b>	<b>Total Establishment</b>	<b>308.52</b>	<b>12,615</b>

## Housing Revenue Account Budget Summary

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
	<b>Expenditure</b>		
4,660	Supervision and management	5,058	5,119
4,485	Repairs and maintenance	4,516	4,150
2,861	Financing of capital expenditure	3,047	5,423
5,140	Net loan charges	5,140	5,140
<b>17,146</b>	<b>Total Expenditure:</b>	<b>17,761</b>	<b>19,832</b>
	<b>Income</b>		
(15,915)	Rents (dwellings, garages, hostels, other property)	(15,699)	(15,889)
(639)	Charges for services and facilities	(766)	(796)
(50)	Interest on balance	(48)	(30)
<b>(16,604)</b>	<b>Total Income:</b>	<b>(16,513)</b>	<b>(16,715)</b>
<b>542</b>	<b>HRA (surplus) / deficit</b>	<b>1,248</b>	<b>3,117</b>
(8,505)	Balance brought forward	(6,990)	(6,075)
<b>(7,963)</b>	<b>Balance carried forward</b>	<b>(5,742)</b>	<b>(2,958)</b>



## Capital, Asset Management and other projects Budget Summary

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b>Capital expenditure by portfolio</b>			
6,767	Community Wellbeing	0	0
230	Corporate Support	196	370
0	Economy	0	300
87	Neighbourhood Services	100	350
8,150	Residential Services	18,147	5,423
3,769	Technical Services	1,914	2,500
<b>19,003</b>	<b>Total Expenditure:</b>		<b>8,943</b>
<b>Summary</b>			
12,621	General Fund	2,310	3,520
6,382	Housing Revenue Account	18,047	5,423
<b>19,003</b>	<b>Total Expenditure</b>	<b>20,357</b>	<b>8,943</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
<b><u>Community Wellbeing</u></b>			
<b>Sports Centres</b>			
6,103	Littlehampton Leisure Centre New Build	0	0
664	ALC Major Works	0	0
<b>6,767</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>
<b>6,767</b>	<b>Portfolio Total:</b>	<b>0</b>	<b>0</b>
<b><u>Corporate Support</u></b>			
142	Arun Improvement Programme	0	0
88	ICT	196	370
<b>230</b>	<b>Total Expenditure</b>	<b>196</b>	<b>370</b>
<b>230</b>	<b>Portfolio Total:</b>	<b>196</b>	<b>370</b>
<b><u>Economy</u></b>			
<b>Regeneration</b>			
0	Pavilion Park	0	300
<b>0</b>	<b>Total Expenditure</b>	<b>0</b>	<b>300</b>
<b>0</b>	<b>Portfolio Total:</b>	<b>0</b>	<b>300</b>
<b><u>Neighbourhood Services</u></b>			
<b>Play Areas</b>			
57	Play Areas	100	100
<b>57</b>	<b>Total Expenditure</b>	<b>100</b>	<b>100</b>
<b>Parks</b>			
30	Chipper	0	0
0	Keystone Centre	0	250
<b>30</b>	<b>Total Expenditure</b>	<b>0</b>	<b>250</b>
<b>87</b>	<b>Portfolio Total:</b>	<b>100</b>	<b>350</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
	<b><u>Residential Services</u></b>		
	<b>Housing IT</b>		
1	QL Implementation	0	0
34	Other	0	0
<b>35</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>
	<b><u>Public Housing Services</u></b>		
239	Aids & Adaptations	410	410
3,414	Stock Development	15,000	0
318	Reroofing Programme	550	643
99	Roofline	200	116
199	Lift Replacement Programme	50	50
489	Kitchen & Bathroom Replacement Programme	400	400
187	Kitchen & Bathroom Replacement Programme - Voids	140	200
419	Commercial Boiler Room Improvements	300	350
0	Domestic Heating Programme	0	600
56	Buggy Stores	30	30
3	Fire Precaution	535	300
173	Structural	140	140
197	Windows & Doors	195	1,074
455	Howard House Room Conversions	0	0
63	Woking Court Upgrades	0	0
0	Sheltered Programme	0	600
0	Rewiring	0	250
36	Projects	97	260
<b>6,347</b>	<b>Total Expenditure</b>	<b>18,047</b>	<b>5,423</b>
	<b><u>Registered Social Landlords</u></b>		
0	Balance of Programme	100	0
<b>0</b>	<b>Total Expenditure</b>	<b>100</b>	<b>0</b>
	<b>General Fund Housing</b>		
1,768	Homelessness	0	0
<b>1,768</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>
<b>8,150</b>	<b>Portfolio Total:</b>	<b>18,147</b>	<b>5,423</b>

<b>Actual 2017-18 £'000</b>	<b>Description</b>	<b>Budget 2018-19 £'000</b>	<b>Budget 2019-20 £'000</b>
	<b><u>Technical Services</u></b>		
	<b>Asset Management</b>		
3,104	Planned/Reactive Maintenance	914	1,000
<b>3,104</b>	<b>Total Expenditure</b>	<b>914</b>	<b>1,000</b>
	<b>Private Housing Services</b>		
665	Disabled Facilities Grants	1,000	1,500
0	Renewable Energy Loans	0	0
<b>665</b>	<b>Total Expenditure</b>	<b>1,000</b>	<b>1,500</b>
<b>3,769</b>	<b>Portfolio Total:</b>	<b>1,914</b>	<b>2,500</b>
<b>19,003</b>	<b>Total Capital, Asset Management &amp; other projects:</b>	<b>20,357</b>	<b>8,943</b>